

FULL YEAR 2024 PRELIMINARY RESULTS

Milan, February 13th 2025



SPEAKERS



Rob Koremans Chief Executive Officer

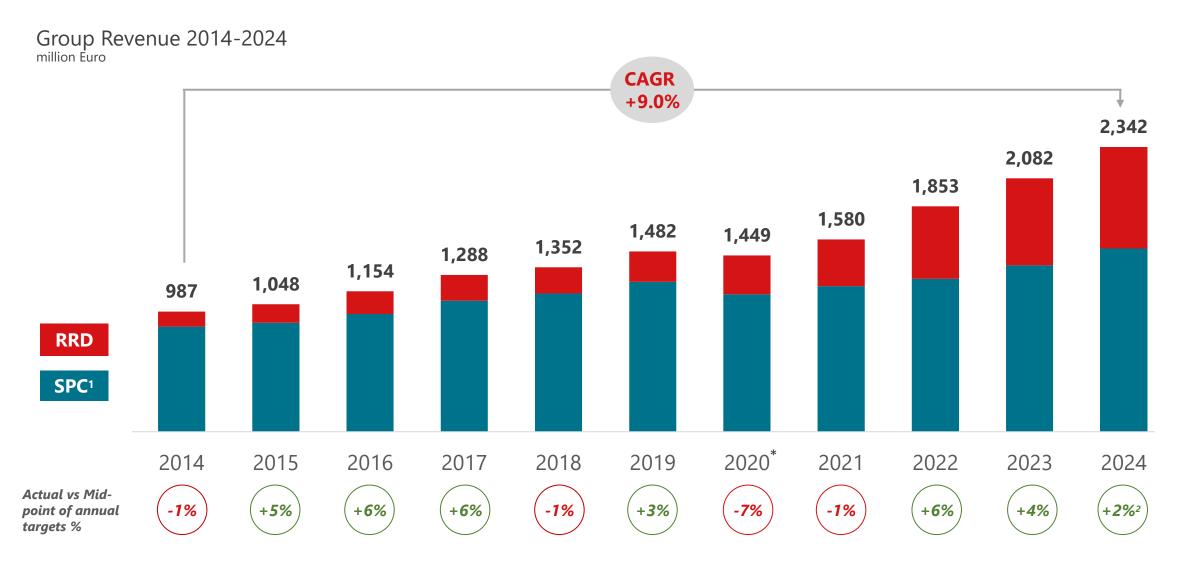


Luigi La Corte Chief Financial Officer

FY 2024 RESULTS AT TOP END OF UPGRADED TARGETS

- Continued excellent momentum of the Group achieving results at top end of upgraded guidance. Net Revenue at € 2,341.6 million, +12.4% vs PY or +9.2% like-for-like¹ at CER; adverse FX impact of € 26.9 million (-1.3%):
 - SPC at € 1,449.2 million, +10.3% vs PY or +5.7% like-for-like¹ at CER, driven by strong growth of Urology franchise (incl. € 112 million from Avodart® and Combodart® / Duodart®²) with double-digit growth of Eligard® and robust Cardio performance
 - o RRD at € 833.9 million, +16.7% vs PY or +15.7% like-for-like¹ at CER, driven by continued strength of Endocrinology +32.8% and Hema-Oncology +26.1% (Enjaymo® sales in December of € 10.9 million), with Metabolic starting to stabilize
- EBITDA³ of € 865.8 million, +12.5% vs PY or 37.0% margin reflecting strong revenue partially offset by accelerated investments to support Rare Diseases growth drivers and by product mix
- Adjusted Net Income⁴ of € 568.9 million, +8.4% vs PY or 24.3% margin, thanks to strong operating performance absorbing increased financial expenses (including FX losses of € 9.3 million) and higher tax rate
- Free Cash Flow⁵ of € 535.1 million (+€ 79.1 million vs PY); leverage at just below 2.4x EBITDA pro-forma⁶
- Acquisition of global rights for Enjaymo® from Sanofi closed at the end of November 2024; integration on track
- ESG efforts recognized with inclusion in FTSE4GOOD Index series and with the confirmation of an "A" rating by MSCI
- Peak year sales targets raised for key Rare Diseases products: Isturisa® € 500-600 million, Signifor® € 150-200 million,
 Qarziba®/Sylvant® € 300-350 million; Enjaymo® € 250-300 million (unchanged)
- Updated 3-year plan and mid-term financial targets to be presented on April 29th

CONSISTENTLY DELIVERING STRONG GROWTH, ACHIEVING TARGETS



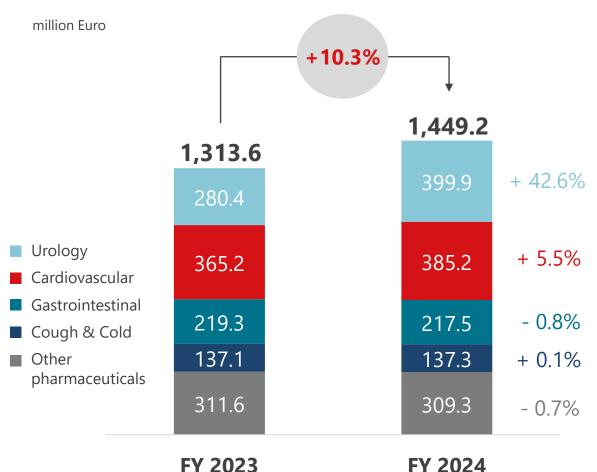
^{*2020} figures impacted by LOE on silodosin and on pitavastatin (and COVID-19 pandemic)

¹⁾ Including Chemical Division

Midpoint of targets announced at FY 2023 results in February 2024

SPECIALTY & PRIMARY CARE: MID-SINGLE DIGIT GROWTH DRIVEN BY UROLOGY AND RESILIENT MATURE PORTFOLIO





Key highlights

- +10.3% growth vs PY or +5.7% like-for-like² at CER (+2.5% excl. Türkiye); promoted products continue to outperform the solid midsingle digit growth of relevant markets (105% Evolution Index³)
- Urology: Continued strong contribution of Eligard® sustaining double-digit growth. Sales of Avodart® and Combodart®4 were
 ~ € 112 million, stabilized in key markets and broadly on plan
- Cardiovascular: Solid growth of metoprolol (in part due to competitor out of stock) and pitavastatin (Russia and Türkiye)
- **Gastrointestinal:** Double-digit growth of **Procto-Glyvenol**® offset by decrease of some local products
- Cough & Cold: Sales broadly in line with FY 2023 thanks to strong Q4 2024



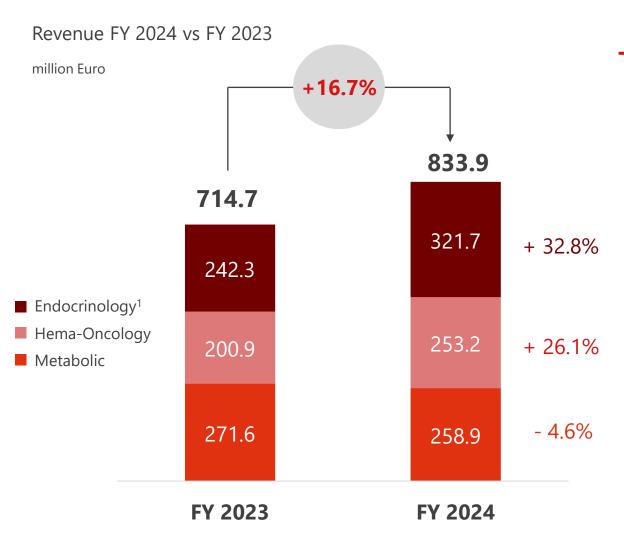
¹⁾ Excluding Chemicals € 58.5 million in FY 2024 and € 54.0 million in FY 2023

²⁾ Pro-forma growth calculated excluding revenue of Avodart® and Combodart® / Duodart® both in 2024 and 2023

³⁾ IQVIA November YTD Evolution Index on promoted products in SPC territories excluding Avodart/Combodart

A) Trademarks are owned by or licensed to the GSK group of companies. Transition of commercialization effectively concluded Note: details on corporate products in Appendix

RARE DISEASES: DOUBLE-DIGIT GROWTH OF ENDOCRINOLOGY AND HEMA-ONCOLOGY, AHEAD OF PRIOR ESTIMATES



Key highlights

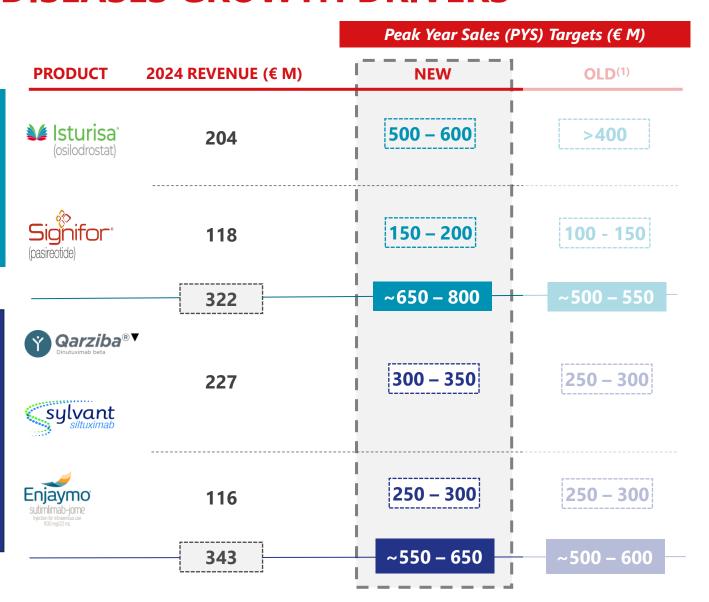
- Continued strong double-digit growth, +16.7% vs PY or 15.7% like-for-like² at CER driven by key franchises Endocrinology and Hema-Oncology
- Endocrinology
 - Isturisa®: Continued new patient uptake in the US and across most geographies, also reflecting robust market growth. FDA decision on US label expansion in Cushing syndrome expected by mid-2025
 - Signifor®: Double-digit growth driven by LAR formulation (~90% of revenue) across all geographies
- Hema-Oncology: Double-digit growth of Qarziba® and Sylvant® ahead of original targets; Enjaymo® sales of € 10.9 million in December 2024
- Metabolic: Growth stabilizing in H2 2024 with return to growth in Q4 2024; strong performance of Cystadrops® and increasing portfolio penetration in international markets offsets reduced erosion of Carbaglu®



Of which Isturisa® of € 203.6 million and Signifor® and Signifor® LAR of € 118.0 million

²⁾ Proforma growth calculated excluding contribution of Enjaymo® for 2024

OPPORTUNITY TO MORE THAN DOUBLE SALES OF KEY RARE DISEASES GROWTH DRIVERS



FUTURE GROWTH DRIVERS

- Favorable **market dynamics** (increasing treatment rates)
- Assumed approval of **Cushing syndrome in US** mid-2025
- Successful national reimbursement in China
- Opportunity to move up treatment paradigm in Acromegaly
- Potential new indication: Post-Bariatric Hypoglycemia (PBH); additional € 150M opportunity (not included in PYS)
- Broader penetration in **EU**
- US BLA filing and approval⁽²⁾ for neuroblastoma (included in PYS)
- Potential new indication: **Ewing sarcoma** (not included in PYS)
- Significant scope for improved awareness and diagnosis
- Evaluate potential **new indications** (not included in PYS)



CONTINUED ROBUST GROWTH ACROSS ALL REGIONS

(million euro)	FY 2024	FY 2023	Change %
U.S.A.	391.5	316.1	23.9
Italy	330.5	309.8	6.7
Spain	214.0	165.1	29.6
France	174.8	179.7	(2.7)
Germany	161.4	150.9	7.0
Russia, other CIS countries and Ukraine	150.5	140.6	7.1
Türkiye	132.8	97.5	36.2
Portugal	67.2	60.2	11.6
Other C.E.E. countries	168.0	150.4	11.7
Other W. European countries	163.7	152.4	7.4
North Africa	45.7	40.2	13.7
Other international sales	283.0	265.5	6.6
TOTAL PHARMACEUTICALS	2,283.1	2,028.3	12.6
CHEMICALS	58.5	54.0	8.2

in local currency, million	FY 2024	FY 2023	Change %
U.S.A. (USD)	435.4	341.8	27.4
Türkiye (TRY)	4,522.5	3,084.0	46.6
Russia (RUB) ¹	9,996.6	8,984.6	11.3

REVENUE AND EBITDA AT TOP END OF UPGRADED 2024 GUIDANCE

(million Euro)	FY 2024	FY2023	Change %
Revenue	2,341.6	2,082.3	12.4
Gross Profit	1,600.3	1,422.6	12.5
as % of revenue	68.3%	68.3%	
Adjusted Gross Profit ¹	1,637.8	1,481.6	10.5
as % of revenue	69.9%	71.1%	
SG&A Expenses	654.4	601.1	8.9
as % of revenue	27.9%	28.9%	
R&D Expenses	286.0	255.7	11.8
as % of revenue	12.2%	12.3%	
Other Income (Expense), net	(21.0)	(7.8)	n.a.
as % of revenue	(0.9%)	(0.4%)	
Operating Income	638.9	558.0	14.5
as % of revenue	27.3%	26.8%	
Adjusted Operating Income ²	684.4	626.6	9.2
as % of revenue	29.2%	30.1%	
Financial income/(Expenses), net	(91.7)	(67.0)	36.9
as % of revenue	(3.9%)	(3.2%)	
Net Income	416.5	389.2	7.0
as % of revenue	17.8%	18.7%	
Adjusted Net Income ³	568.9	524.6	8.4
as % of revenue	24.3%	25.2%	
EBITDA ⁴	865.8	769.6	12.5
as % of revenue	37.0%	37.0%	

¹⁾ Gross profit adjusted from impact of non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory (IFRS 3)

³⁾ Net income excluding amortization and write-downs of intangible assets (except software) and goodwill, non-recurring items, non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), tax effects





²⁾ Net income before income taxes, financial income and expenses, non-recurring items, and non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory (IFRS 3)

STRONG FREE CASH FLOW, +17% VS FY 2023

(million Euro)	FY 2024	FY 2023	Change
EBITDA ¹	865.8	769.6	96.2
Movements in working capital	(112.5)	(110.6)	(1.9)
Changes in other assets & liabilities	28.7	(8.2)	36.9
Interest received/(paid)	(74.7)	(65.2)	(9.5)
Income tax Paid	(144.4)	(105.4)	(39.0)
Other	7.0	5.1	1.9
Cash Flow from Operating Activities	569.9	485.3	84.6
Capex (net of disposals)	(34.8)	(29.3)	(5.5)
Free cash flow ²	535.1	456.0	79.1
Increase in intangible assets (net of disposals)	(30.4)	(353.3)	322.9
Disposals of assets	2.0	3.0	(1.0)
Acquisition of Enjaymo® rights ³	(781.7)	-	(781.7)
Dividends paid	(253.7)	(245.9)	(7.8)
Purchase of treasury shares (net of proceeds)	(26.4)	7.4	(33.8)
Other financing cash flows ⁴	655.7	69.9	585.8
Change in cash and cash equivalents	100.6	(62.9)	163.5

¹⁾ Net income before income taxes, financial income and expenses, depreciation, amortization and write-downs of property, plant and equipment, intangible assets and goodwill, non-recurring items and non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo[®] to the gross margin of acquired inventory according to IFRS 3

2) Total cash flow excluding financing items, milestones, dividends, purchases of treasury shares net of proceeds from exercise of stock options

³⁾ Includes transaction costs and acquired inventory

4) Opening of financial debts not of renowments and currency translation effect on cash

⁴⁾ Opening of financial debts net of repayments and currency translation effect on cash and cash equivalents.

LEVERAGE AT JUST BELOW 2.4x EBITDA PRO-FORMA¹ REFLECTING COMPLETION OF ENJAYMO[®] ACQUISITION AT END OF NOVEMBER

(million Euro)	31-Dec-24	31-Dec-23	Change
Cash and cash equivalents	322.4	221.8	100.6
Short-term debts to banks and other lenders	(22.8)	(99.9)	77.1
Loans and leases - due within one year ²	(284.9)	(353.7)	68.8
Loans and leases - due after one year ²	(2,169.0)	(1,347.6)	(821.4)
NET FINANCIAL POSITION ³	(2,154.3)	(1,579.4)	(574.9)

¹⁾ Pro-forma assuming contribution of Enjaymo® for twelve months

²⁾ Includes the fair value measurement of the relative currency risk hedging instruments (cash flow hedge)

³⁾ Cash and cash equivalents, less bank debts and loans, which include the measurement at fair value of hedging derivatives

FY 2025 TARGETS – DOUBLE-DIGIT GROWTH OF ALL METRICS

€ million	FY 2024 Actual	FY 2025 Targets*	Outlook
Revenue yoy growth	2,341.6 +12.4%	2,600 – 2,670 +12.5%	 Continued strong revenue growth across both business units SPC to sustain mid-single digit organic growth (at CER) driven by Urology and OTC portfolio, C&C in line with 2024 RRD to deliver robust double-digit organic growth (at CER) driven by Endocrinology and Hema-Oncology (Enjaymo® ~ € 150 million), Metabolic stabilizing FX headwind approx1%
EBITDA¹ margin on sales	865.8 37.0%	970 – 1,000 +/- 37.5%	 EBITDA margin of +/- 37.5% Continued efficiency initiatives and operating leverage Addition of Enjaymo® Investments behind future growth in RRD (US Cushing syndrome label, geographic expansion) Quarterly margins to reflect phasing of investments (earlier in year)
Adjusted Net Income ² margin on sales	568.9 24.3%	640 – 670 +/- 25.0%	 Adjusted Net Income of +/- 25.0% Strong operating results partially off-set by higher financing costs Tax rate in line with 2024 Enjaymo®: ~ € 60 million non-cash charges in COGS and € 35 million in annual amortization (not included in adjusted results)

*Growth at mid-point of auidance range

¹⁾ Net income before income taxes, financial income and expenses, depreciation, amortization and write-downs of property, plant and equipment, intangible assets and goodwill, non-recurring items and non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinflation (IAS 29), net of tax effective price of EUSA Pharma and Enjaymo to tax effective price of EUSA Pharma and Enjaymo to tax effective price of EUSA Pharma and Enjaymo to tax effective price of EUSA Pharma and Enjaymo to tax effective price of EUSA Pharma and Enjaymo to tax effective price of EUSA Pharma and Enjaymo to tax effective p

QUESTIONS & ANSWERS

Q&A



Rob Koremans Chief Executive Officer



Luigi La Corte Chief Financial Officer



Alberto Martinez Executive VP Specialty & Primary Care



Scott Pescatore Executive VP Rare Diseases



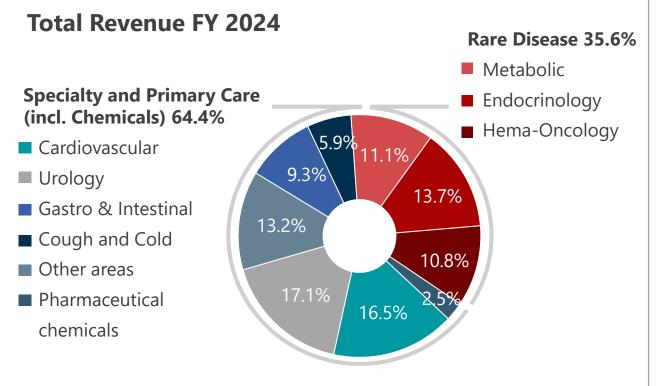
Milan Zdravkovic Executive VP Research & Development

APPENDIX

COMPOSITION OF REVENUE

DIVERSIFIED PORTFOLIO AND FOOTPRINT

Therapeutic Areas



Geographic

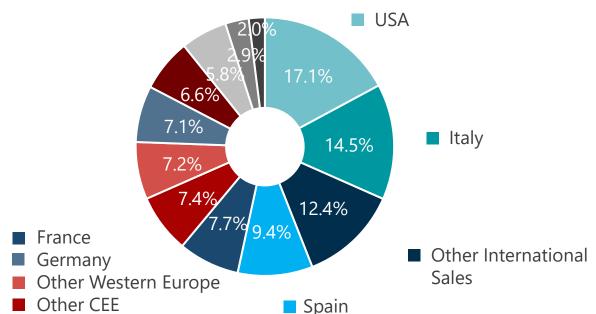
Pharmaceutical Revenue FY 2024

Russia, Ukraine and other

CSI

Türkiye Portugal

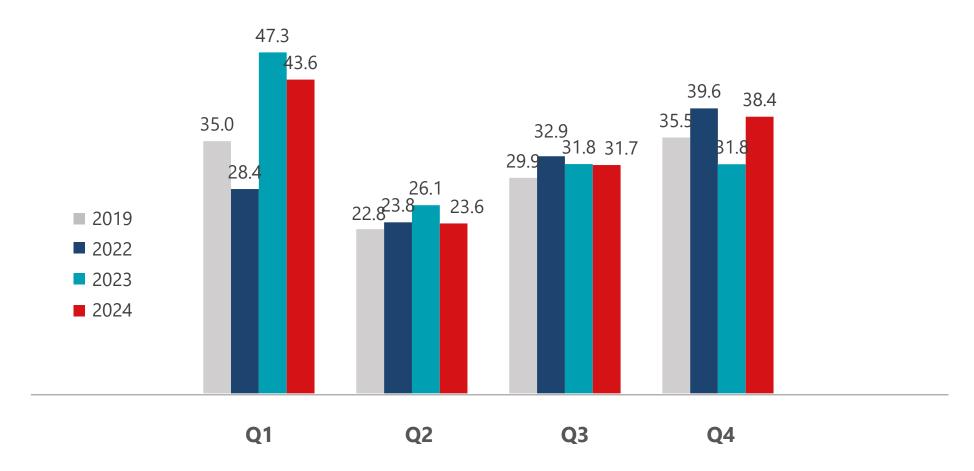
North Africa



FY 2024 COUGH & COLD – ROBUST PERFORMANCE VS A STRONG 2023 C&C SEASON

Cough & Cold¹ – Revenue trend by quarter 2019, 2022, 2023 and 2024

million Euro



MAIN PRODUCT SALES

(million Euro)	FY 2024	FY 2023	Change %
Zanidip® (lercanidipine) and Zanipress® (lercanidipine+enalapril)¹	179.3	181.4	(1.2)
Eligard® (leuprorelin acetate)	127.7	110.7	15.4
Avodart® (dutasteride) and Combodart®/Duodart® (dutasteride/tamsulosin)²	111.6	25.6	n.s.
Seloken®/Seloken® ZOK/Logimax® (metoprolol/metoprolol+felodipine)	108.8	98.0	11.0
Urorec® (silodosin)	77.9	70.0	11.3
Livazo® (pitavastatin)	52.2	44.6	17.0
Other corporate products ³	360.0	346.1	4.0
Rare Diseases	833.9	714.7	16.7



²⁾ Trademarks are owned by or licensed to the GSK group of companies

UPCOMING R&D PIPELINE MILESTONES



PROGRAM

UPCOMING MILESTONE

ONGOING PROGRAMS

Osilodrostat (≧≨ Isturisa)	•	Cushing syndrome US		FDA regulatory decision on sNDA expected mid-2025
Pasireotide	•	Post-Bariatric Hypoglycaemia (PBH)	***	Phase 2 enrollment completion by mid 2025
Dinutuximab beta	•	High Risk relapsed/refractory Neuroblastoma US	ķīį.	Meeting with the FDA to discuss further analysis of clinical data expected in mid-2025

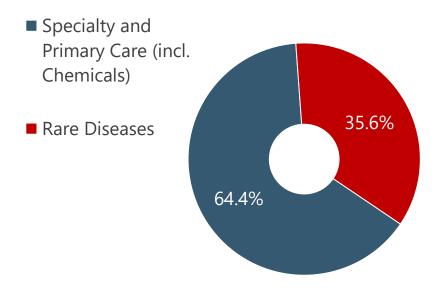
ADDITIONAL OPPORTUNITIES



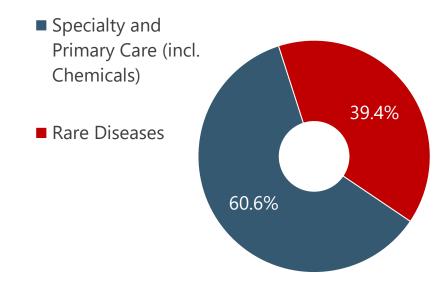


FY 2024 RESULTS BY OPERATING SEGMENTS

Total Revenue FY 2024



EBITDA¹ FY 2024



Margin on Revenue:

Rare Diseases: EBITDA¹ 40.9%

Specialty and Primary care: EBITDA¹ 34.8%



FY 2024 RESULTS – ADJUSTING ITEMS

Reconciliation of Net income to EBITDA¹

(million Euro)	FY 2024	FY 2023	Change %
Net Income	416.5	389.2	7.0
Income Taxes	130.7	101.8	
Financial (income)/expenses, net	91.7	67.0	
o/w net FX (gains)/losses²	9.3	(2.2)	
o/w net monetary (gains)/losses from application of IAS 29	6.7	(1.5)	
Non-recurring expenses	8.0	9.6	
Non-cash charges from PPA inventory uplift	37.5	58.9	
Adjusted Operating Income ³	684.4	626.6	9.2
Depreciation, amortization and write downs	181.4	143.0	
EBITDA ¹	865.8	769.6	12.5

Reconciliation of Reported Net income to Adjusted Net income⁴

(million Euro)	FY 2024	FY 2023	Change %
Net income	416.5	389.2	7.0
Net monetary (gains)/losses (IAS 29)	6.7	(1.5)	
Non-recurring expenses	8.0	9.6	
Non-cash charges from PPA inventory uplift	37.5	58.9	
Amortization and write-downs of intangible assets (exc. software)	145.1	112.2	
Tax effects	(45.0)	(43.9)	
Adjusted Net income ⁴	568.9	524.6	8.4

Summary of key items

- FX losses of € 9.3 million in 2024 vs € 2.2 million gains in 2023
- Net monetary losses of € 6.7 million from application of IAS 29 in 2024, vs € 1.5 million gains in 2023
- Non-recurring costs of € 8.0 million vs € 9.6 million in 2023 mainly for Specialty & Primary Care rightsizing
- Non-cash charges at the level of gross margin arising from the unwind of the fair value step up of acquired Rare Diseases inventory: € 37.5 million in 2024 (including € 8.2 million for Enjaymo®) vs. € 58.9 million in 2023
- D&A and write downs of assets: increase of € 38.4
 million, of which € 2.9 million from Enjaymo®

Net income before income taxes, financial income and expenses, depreciation, amortization and write-downs of property, plant and equipment, intangible assets and goodwill, non-recurring items and non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory according to the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory according to the gross margin of acquired inventory according to the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory according to the gross margin of acquired to the gross margin of acquired inventory according to the gros

³⁾ Net income before income taxes, financial income and expenses, non-recurring items, and non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory (IFRS 3)

4) Net income excluding amortization and write-downs of intangible assets (except software) and goodwill, non-recurring items, non-cash charges arising from the allocation of the purchase price of EUSA Pharma and Enjaymo® to the gross margin of acquired inventory (IFRS 3) and monetary net gains/losses from hyperinfi

COMPANY DECLARATIONS, DISCLAIMERS AND PROFILE

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DECLARATION BY THE MANAGER RESPONSIBLE FOR PREPARING THE COMPANY'S FINANCIAL REPORTS

The manager responsible for preparing the company's financial reports Niccolo Giovannini declares, pursuant to paragraph 2 of Article 154-bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records.

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Our purpose:

Unlocking the full potential of life.



