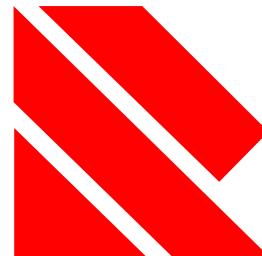


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2004  
**Full Year Financials**

Conference Call, 4 March 2005

## Operational highlights in 2004

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- Pharmaceutical sales up 3.5%, or 8.4% excluding Sophartex
- International pharmaceutical sales up 12.0%
- Lercanidipine sales up 25.4%
- Operating income up 11.6%, at 18.5% of sales
- Net income at 11.1% of sales
- New product licenses

## Composition of sales

(million euro)	2003	2004	Change %
<b>PHARMACEUTICALS</b>	<b>424.0</b> 87.0%	<b>438.9</b> 89.9%	<b>3.5%</b>
<b>PHARMACEUTICAL CHEMICALS</b>	<b>63.5</b> 13.0%	<b>49.4</b> 10.1%	<b>(22.1)%</b>
<b>TOTAL</b>	<b>487.5</b> 100.0%	<b>488.3</b> 100.0%	<b>0.2%</b>
<b>ITALY</b>	<b>211.6</b> 43.4%	<b>218.8</b> 44.8%	<b>3.4%</b>
<b>INTERNATIONAL</b>	<b>276.0</b> 56.6%	<b>269.5</b> 55.2%	<b>(2.3)%</b>

## Sources of growth

(% change, full year 2004 over full year 2003)	Volume	Price	Exchange	Total
PHARMACEUTICALS excluding Sophartex	12.2 %	(3.5) %	(0.3) %	8.4 %
SOPHARTEX	(73.1) %	-	-	(73.1) %
PHARMACEUTICAL CHEMICALS	(18.9) %	(0.1) %	(3.1) %	(22.1) %
TOTAL CHANGE	3.6 %	(2.8) %	(0.6) %	0.2 %

## Composition of pharmaceutical sales

(million euro)	2003	2004	Change %
<b>Pharmaceuticals Italy</b>	<b>203.4</b>	<b>213.5</b>	<b>5.0%</b>
<b>Pharmaceuticals France</b>	<b>97.9</b>	<b>106.7</b>	<b>9.0%</b>
<b>Pharmaceuticals Spain</b>	<b>21.0</b>	<b>26.3</b>	<b>25.3%</b>
<b>International licensees</b>	<b>76.1</b>	<b>85.4</b>	<b>12.3%</b>
<b>Sophartex *</b>	<b>25.7</b>	<b>6.9</b>	<b>(73.1)%</b>
<b>TOTAL PHARMACEUTICALS</b>	<b>424.0</b>	<b>438.9</b>	<b>3.5%</b>
<i><b>Excluding Sophartex</b></i>	<i><b>398.3</b></i>	<i><b>432.0</b></i>	<i><b>8.4%</b></i>

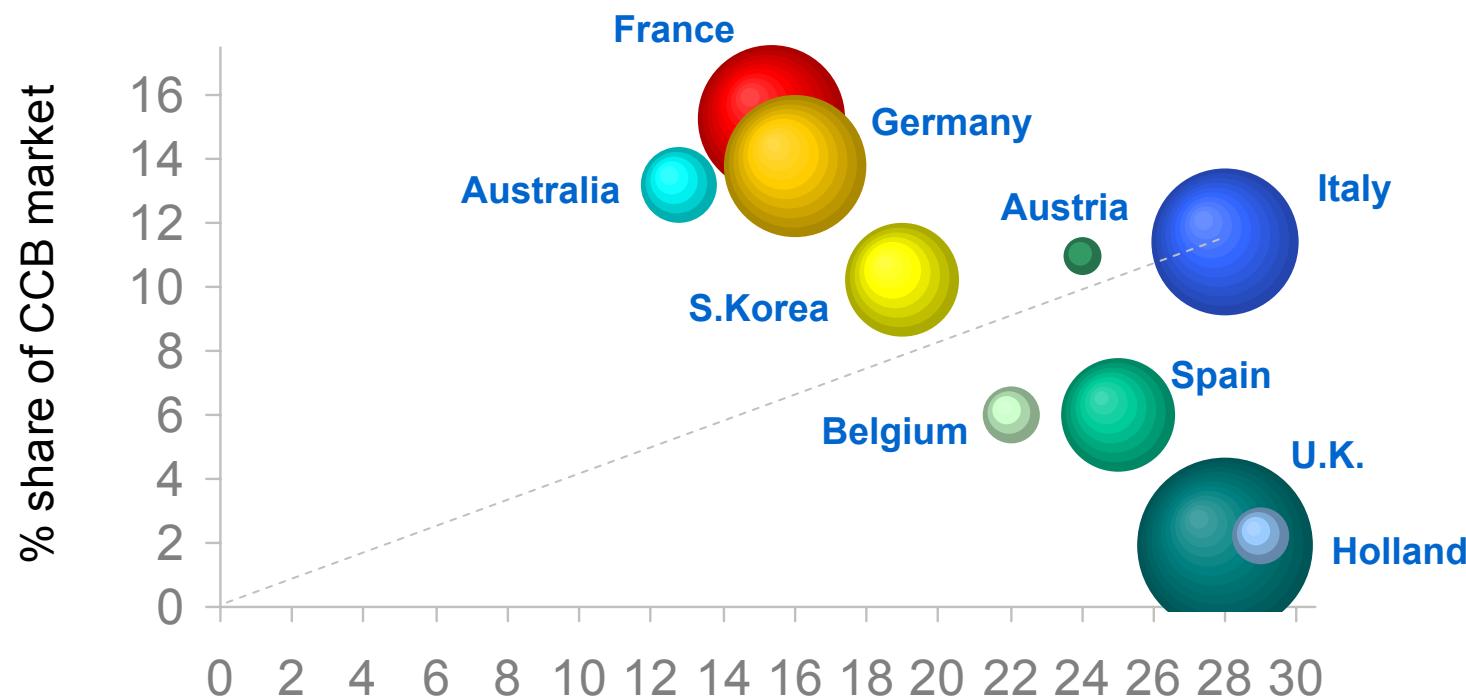
\* Sold in April and consolidated only in 1Q 2004

## Lercanidipine sales

(million euro)	2003	2004	Change %
Italy	33.7	39.5	17.3%
France	15.7	23.4	48.4%
Spain	4.3	4.9	15.9%
<b>DIRECT SALES</b>	<b>53.7</b> 58.7%	<b>67.8</b> 59.1%	<b>26.3%</b>
<b>SALES TO LICENSEES</b>	<b>37.8</b> 41.3%	<b>46.9</b> 40.9%	<b>24.1%</b>
<b>TOTAL LERCANIDIPINE SALES</b>	<b>91.5</b> 100.0%	<b>114.7</b> 100.0%	<b>25.4%</b>

## Lercanidipine as a % of all calcium channel blockers

Bubble size represents \$ market value of CCB's



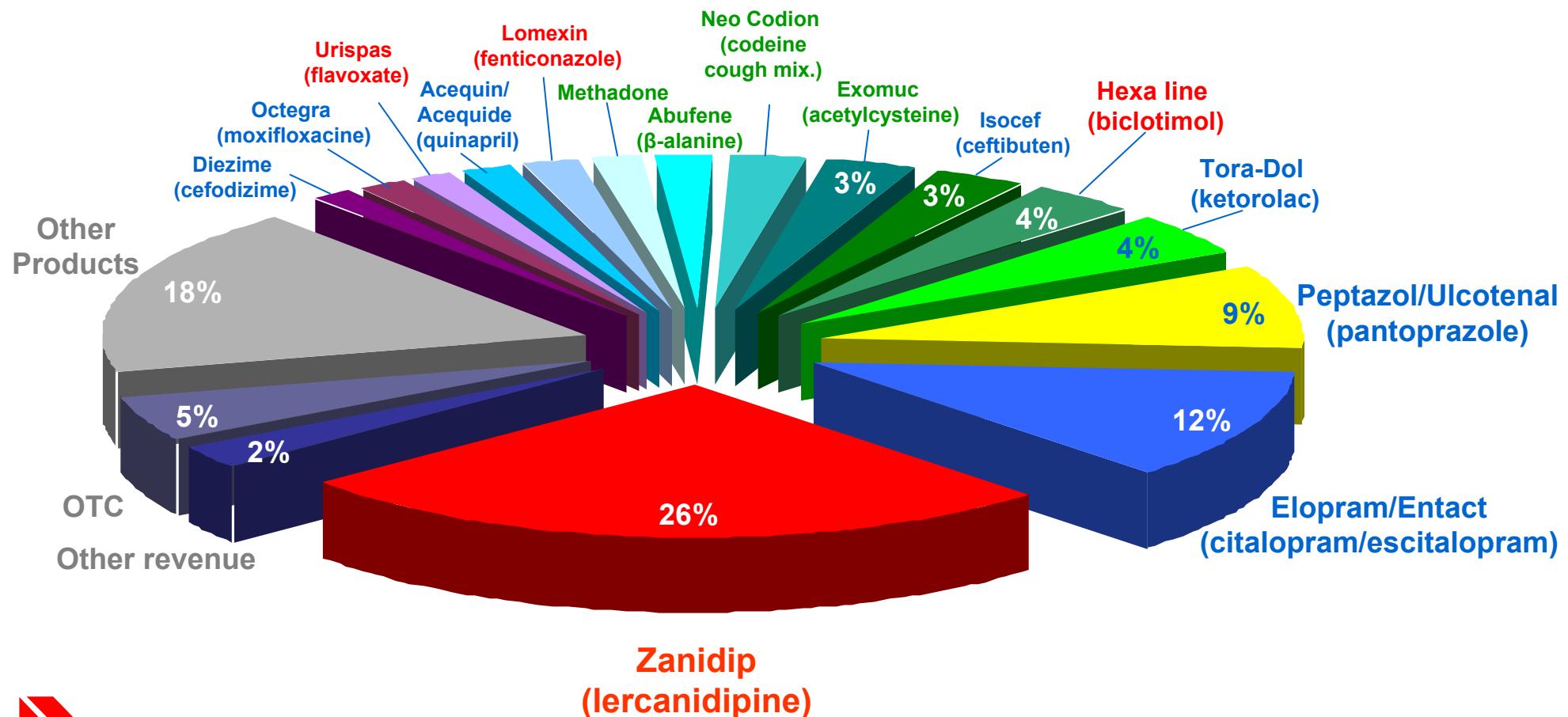
Source: IMS data - 4Q 2004

Quarters from launch

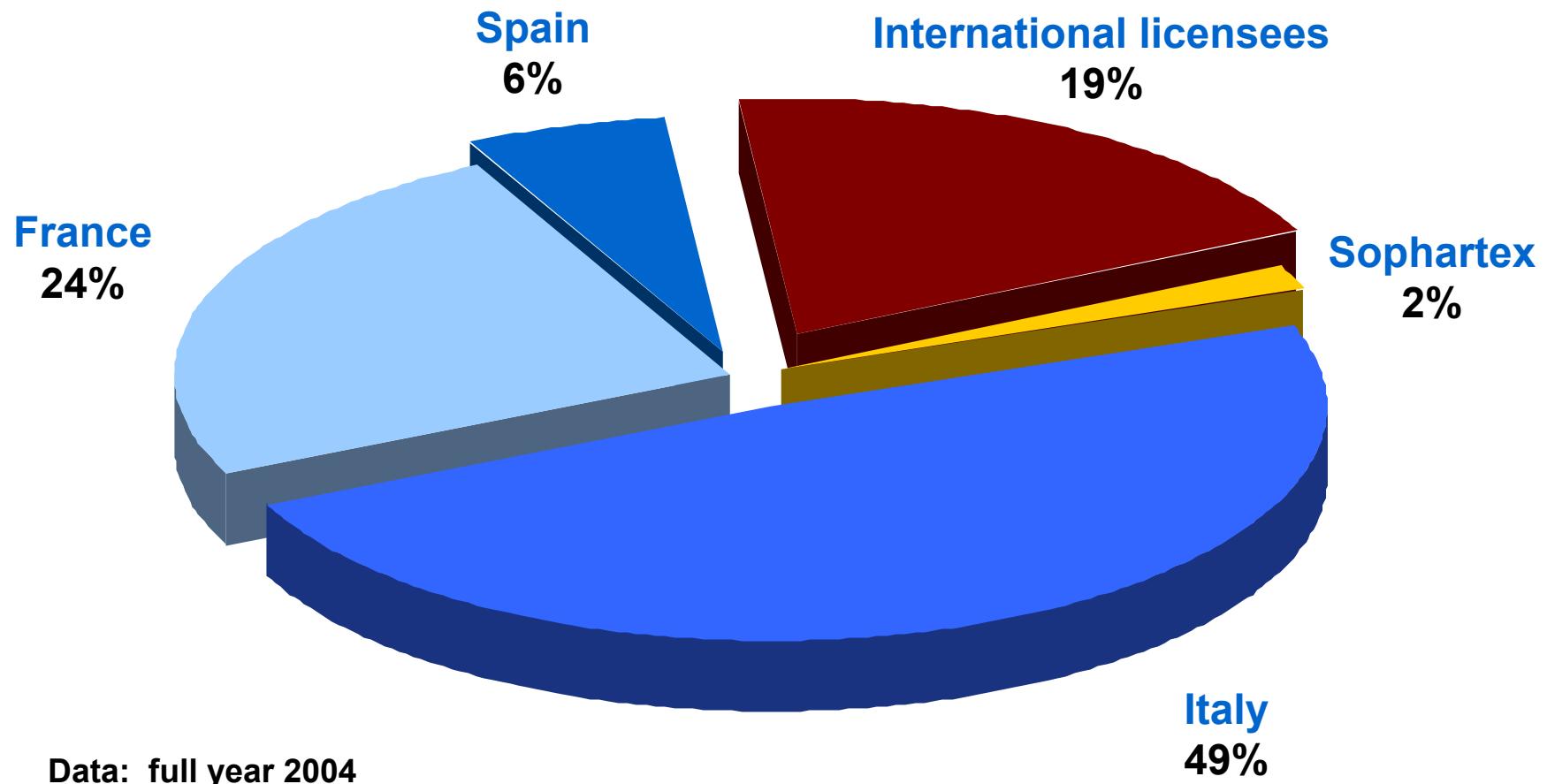
## Main products

Breakdown of 2004 pharmaceutical sales (€ 439 m)

Proprietary  
In-Licensed  
Branded Generics



## Breakdown of pharmaceutical sales



## Full year results

(million euro)	2003	2004	Change %
<b>Net Sales</b>	<b>487.5</b>	<b>488.3</b>	<b>0.2%</b>
<b>Gross Profit</b> as % of sales	<b>287.8</b> 59.0%	<b>309.0</b> 63.3%	<b>7.4%</b>
<b>Selling Expenses</b> as % of sales	<b>148.0</b> 30.4%	<b>156.0</b> 31.9%	<b>5.4%</b>
<b>R&amp;D Expenses</b> as % of sales	<b>32.8</b> 6.7%	<b>37.3</b> 7.6%	<b>13.9%</b>
<b>Operating Income</b> as % of sales	<b>81.0</b> 16.6%	<b>90.4</b> 18.5%	<b>11.6%</b>
<b>Net Income</b> as % of sales	<b>23.7</b> 4.9%	<b>54.0</b> 11.1%	<b>127.2%</b>

## Operating income by business area

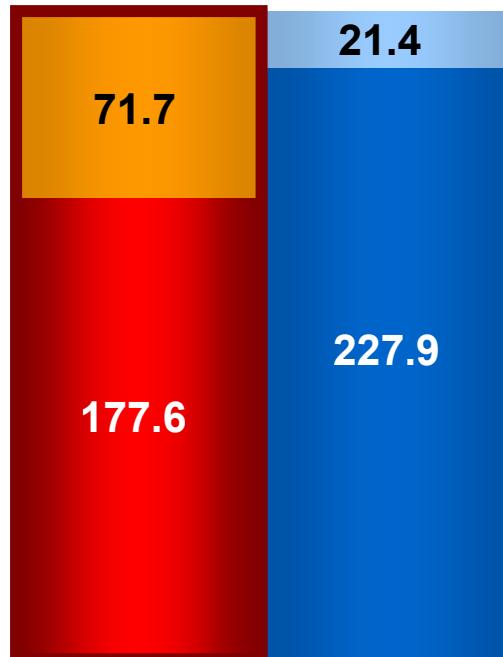
(million euro)	2003	2004	Change %
<b>PHARMACEUTICALS</b> as % of sales	<b>85.5</b> 20.2%	<b>88.4</b> 20.1%	<b>3.3%</b>
<b>PHARMACEUTICAL CHEMICALS</b> as % of sales*	<b>(4.5)</b> (6.0)%	<b>2.0</b> 3.2%	n.s.
<b>TOTAL OPERATING INCOME</b> as % of sales	<b>81.0</b> 16.6%	<b>90.4</b> 18.5%	<b>11.6%</b>

\* Including inter-company sales

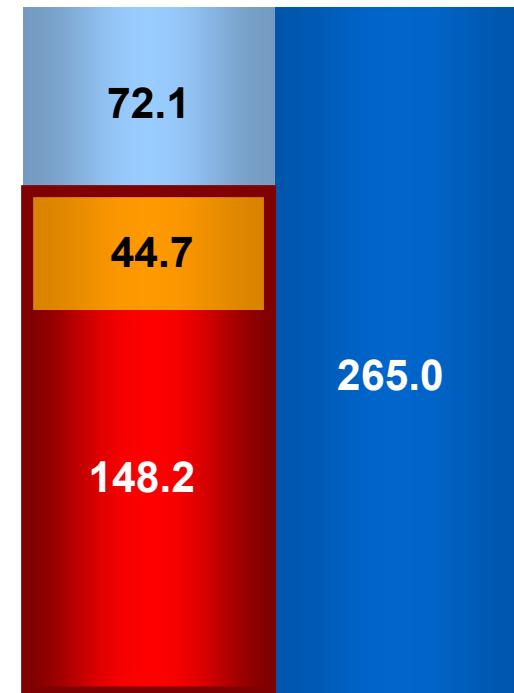
## Capital employed

(million euro)

31 December 2003



31 December 2004



Capital employed: **249.3**

Capital employed: **192.8**

## Net financial position

(million euro)	2003	2004	Change
Cash and marketable securities	98.7	232.2	133.5
Short term bank debt	(17.6)	(3.5)	14.1
Current portion of medium and long term debt	(27.6)	(25.2)	2.4
Medium and long term debt	(74.9)	(131.4)	(56.5)
<b>NET FINANCIAL POSITION</b>	<b>(21.4)</b>	<b>72.1</b>	<b>93.5</b>

## Cash flow

(million euro)

	2003	2004
<b>Net income</b>	<b>23.7</b>	<b>54.0</b>
Depreciation of fixed assets	16.0	12.0
Amortization of intangible assets	10.8	9.1
Write-down of assets	30.0	1.8
Change in working capital	(1.5)	25.1
Changes in non-current items	(11.6)	(4.1)
Net investments in fixed assets	(15.9)	(0.2)
Net investments in intangible assets	(5.2)	(5.7)
<b>Free Cash Flow</b>	<b>46.3</b>	<b>92.0</b>
Dividend paid	(18.3)	(18.4)
Purchase of treasury stock	(2.9)	-

**Statements contained in this presentation, other than historical facts, are “forward-looking statements” (as such term is defined in the Private Securities Litigation Reform Act of 1995). These statements are based on currently available information, on current best estimates, and on assumptions believed to be reasonable. This information, these estimates and assumptions may prove to be incomplete or erroneous, and involve numerous risks and uncertainties, beyond the Company’s control. Hence, actual results may differ materially from those expressed or implied by such forward-looking statements.**

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